### Social Indicators

### ISSUES

- Not being able to demonstrate measured results
- Losing support
- Expending limited resources on projects that produce little environmental improvement
- Not being able to improve the effectiveness of watershed projects and investment based on measured results

### Solutions

- Measure cumulatively outcomes produced by investments
- Enhance institutional learning with measured results
- Establish and use information feedback loops that support program/project adjustments
- Provide for accountability

### Improve Programs and Projects

### While Feeding the Bean Beast

## State NPS Program Evaluation Framework

- Improve Program Implementation
- Provides Accountability
- Integrated with State's Assessment and Monitoring Programs
- Links Planning Implementation-Evaluation

## **Evaluation Leads to Answers!**



- What worked?
- What did not work?
- Are there sites/critical areas that need additional treatment?
- Is the long term maintenance occurring?
- Were there any unanticipated impacts?

### Successful Evaluation

 Requires clear, meaningful, and measurable milestones and objectives for the plan and its implementation. Are we there yet?



### **PLANNING**

### **INPUTS**

Programmatic investments

### **OUTPUTS**

Activities Participation

### **OUTCOMES**

Short Medium Long term

### **EVALUATION**



# Selected Theoretical Foundations for Evaluation Framework Construction

- Participatory evaluation
- Modified Bennett's Hierarchies (Targeted Outcome of Programs)
- Driving Force-State-Response model (DSR)

## Challenges to Framework Development and Implementation

- Diversity among states and local structures
- Diversity among program and project plans, including:
  - Goals and objectives
  - Indicators and measures
  - Categorization of NPS activities
  - Lexicons
  - Existing monitoring and evaluation strategies

## Challenges to Framework Development and Implementation

- Technical difficulties in measuring desired outcomes, including lack of baseline data for many environmental and potential social indicators
- Instituting outcome-based measures in activity-based agency cultures
- Introducing social measures into a "hard science" culture

## Challenges to Framework Development and Implementation

- Spatial and temporal scale issues
  - Consistency vs. autonomy in regional, state, and local indicators and methodologies
  - Program reporting timeframes often shorter than time needed to document desired outcomes
- Reductions in funding for environmental programs

## Why an Evaluation Framework is Essential?

### Provides a way to...

- Document achievements
- Measure long-term "success"
- Show the value of various efforts
- Increase credibility
- Show accountability
- Gain support



## Common Excuses for Not Evaluating

- Take too much unproductive time
- They are of no value
- Circumstances were confounding
- Evaluations change as much as programs do
- There is no client for the results
- They are difficult
- The process is too academic and complicated

### Types of Evaluation

### **Formative Evaluations**

Summative (Outcome)
Evaluations

To assess program procedures, tasks

To assess specific program short-term and/or long-rang goals.

### **Process Evaluations**

**Impact Evaluations** 

To assess the extent to which the project is operating as planned.

A comparative assessment to isolate specific positive/negative impacts.

### **Evaluation Should Be Ongoing**

 Formative Evaluation (Prior)





- Process Evaluation (During)
- Outcome Evaluation (Afterward)



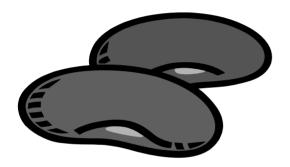
Impact Evaluation (Much Later)





### **Types of Indicators**

Administrative



Social



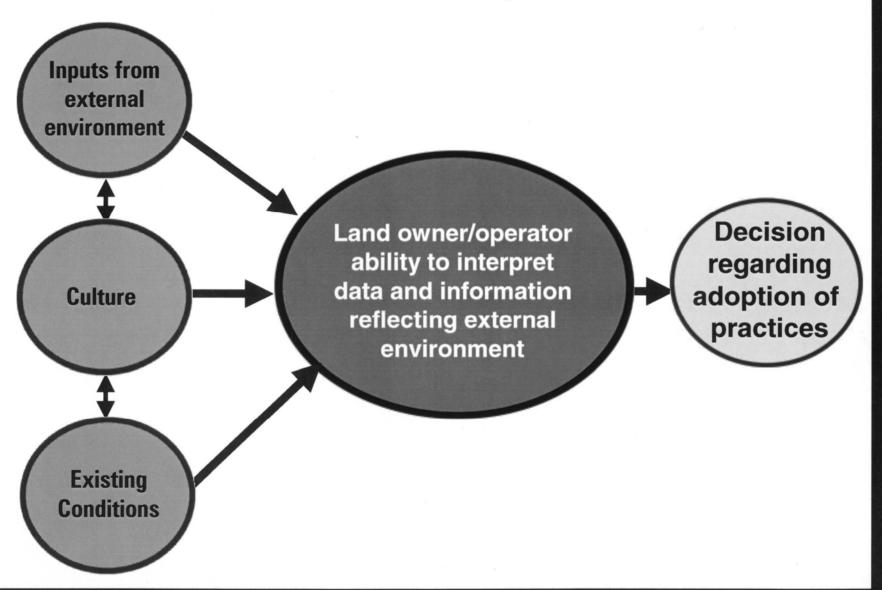
Environmental



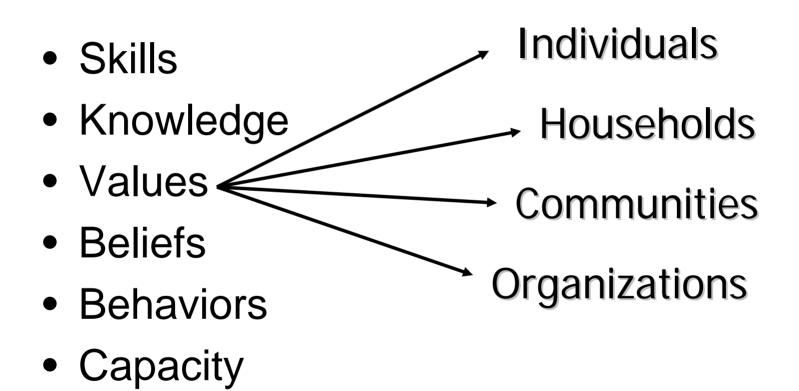
## Why are Social Indicators Important?

Section 319 and Other Related **NPS Programs** Intermediate **Outcomes Improved** Water Quality

### **Adopting New Best Management Practices**

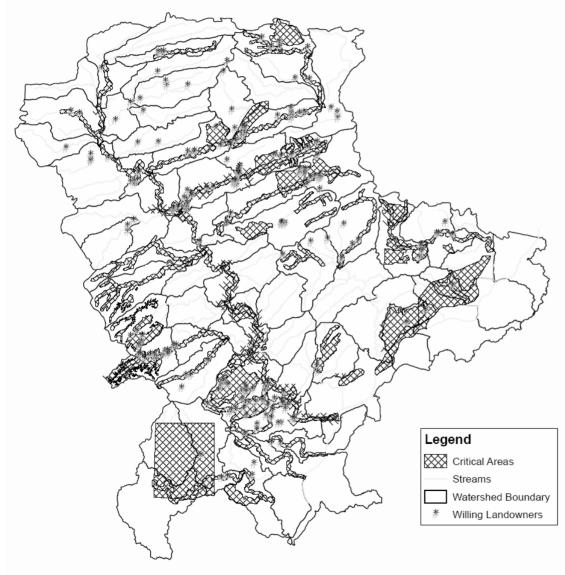


### Social Indicators



Context

### La Moine River Ecosystem Partnership Willing Landowners and Critical Areas





Karyn McDermaid, University of Illinois Jeff Boeckler. Illinois Department of Natural Resources 2005

Table 21. Landowner survey: Willingness to install best management practices (N = 606).

|  | PERCENT RESPONDING   |  |  |  |
|--|--|--|--|--|
| BEST MANAGEMENT PRACTICES  Cropland              | Willing to install, with both technical and financial assistance |  |  |  |
| Habitat improvement                              | 23   |  |  |  |
| Nutrient management                              | 15   |  |  |  |
| Conservation easements                           | 13   |  |  |  |
| Wetland installation                             | 12   |  |  |  |
| Reduced-tillage program                          | 10   |  |  |  |
| Grassland  |  |  |  |  |
| Habitat improvement                              | 17   |  |  |  |
| Pest management                                  | 14   |  |  |  |
| Native grass planting                            | 12   |  |  |  |
| Nutrient management                              | 13   |  |  |  |
| Conservation easements                           | 10   |  |  |  |
| Burning grassland                                | 6  |  |  |  |
| Woodland   |  |  |  |  |
| Habitat improvement                              | 15   |  |  |  |
| Timber stand improvement                         | 13   |  |  |  |
| Tree planting                                    | 13   |  |  |  |
| Pest management                                  | 11   |  |  |  |
| Conservation easements                           | 8  |  |  |  |
| Timber harvest                                   | 4  |  |  |  |
| Burning  | 4  |  |  |  |
| Streamside                                       |  |  |  |  |
| Plant a buffer with trees and/or shrubs          | 19   |  |  |  |
| Route field tile drainage to a treatment wetland | 18   |  |  |  |
|  |  |  |  |  |

Table 26. Landowner survey: Self-reported obstacles to implementing conservation practices (N = 317).

| OBSTACLE                              | Number of comments |
|---------------------------------------|--------------------|
| Lack of money/costs                   | 124                |
| Maintaining productivity              | 37                 |
| Lack of government funding/incentives | 30                 |
| Lack of time                          | 17                 |
| Problems with cost-share              | 14                 |
| Lack of knowledge                     | 12                 |
| Government regulations/interference   | 12                 |
| Lack of technical assistance          | 12                 |
| Lack of equipment                     | 9                  |
| Drainage                              | 9                  |
| Absentee landowner won't approve      | 8                  |
| Uncooperative neighbors               | 6                  |
| Fracion                               | 6                  |

| Uncooperative neighbors             | 6 |
|-------------------------------------|---|
| Erosion                             | 6 |
| Lack of labor                       | 4 |
| Flooding                            | 4 |
| Taxes                               | 4 |
| Red tape with government assistance | 3 |
| Wildlife damage                     | 2 |
| Tillage                             | 2 |
| Weeds                               | 1 |
| Tenant won't do                     | 1 |

Table 23. Landowner survey: Interest in letting volunteer groups install practices (N=606).

### PERCENT RESPONDING

| INTEREST  | Yes | Maybe | No | No response/<br>don't know |
|---|-----|-------|----|----------------------------|
| Let a volunteer group install a grassland/prairie | 8   | 19    | 52 | 22                         |
| Let a volunteer group install a wetland           | 5   | 14    | 58 | 23                         |
| Let a volunteer group install a riparian buffer   | 8   | 19    | 50 | 23                         |
| Let land be used for research demonstrations      | 9   | 28    | 45 | 17                         |

## Situation–Excessive Soil Loss Causing WQ Impairments

